



**Co-Chair**

**Thomas  
Kudela**

**Regulatory Affairs Manager**  
Ørsted A/S, Denmark

**Welcome by the chairs (G0102)**

## **Talk Title**

Welcome and closing by the chairs

## **Biography**

Regulatory Affairs Manager with over fifteen years of expertise in European, German, GB, and Nordic energy market policy and regulation. He has played a key role in shaping frameworks that drive the energy transition. His background in business development and stakeholder engagement has enabled him to influence regulatory landscapes and support the evolution of renewable energy markets.

Marking 15 years at Ørsted, Thomas reflects on a career shaped by transformation. He is proud to have contributed to Ørsted's extraordinary journey and remains committed to driving change in the energy sector.